

Operational Consultancy

Brexit Readiness

Programme Management

# Canon

CANON MEDICAL SYSTEMS

Initiation and Management of the Mission-Critical Brexit Readiness Programme for a leading global supplier of medical imaging solutions.



## Project Description

Project was initiated by the request of Canon Medical Systems Ltd, the \$4bn medical business of Canon Inc, to develop and deliver the company's Brexit Readiness Programme.

Canon Medical Systems is one of largest suppliers to the NHS and the UK healthcare market. Canon's diagnostic imaging equipment and solutions are critical to delivery of healthcare services which use diagnostic and international imaging across the board, including Accidents and Emergency, Cardiovascular and Neurosurgery, Cancer services and in almost all elective surgical care pathways.

With a complex operational model including a global supply chain, Just-In-Time logistics across open European borders, an international workforce and internationally distributed regulatory and compliance scene, Brexit readiness was recognised as a business-critical programme across the entire company.

## HTS' Role

HTS provided programme leadership and a range of expertise covering:

- Design and management of a comprehensive Brexit Readiness Programme covering 11 workstreams with international stakeholders.
- Analysis and reengineering of the UK and international operational models covering all areas of the business, including:
  - Supply chain and logistics operations for both service parts and capital equipment.
  - Commercial and finance.
  - Legal and Customs
  - Compliance & quality
  - People
  - IT
  - Marketing
  - Communications
- Business change and risk management.
- Regular reporting to the UK and European Boards

**Project Period:** 2019 – date

**Client Benefit:** Business Continuity & Assurance